



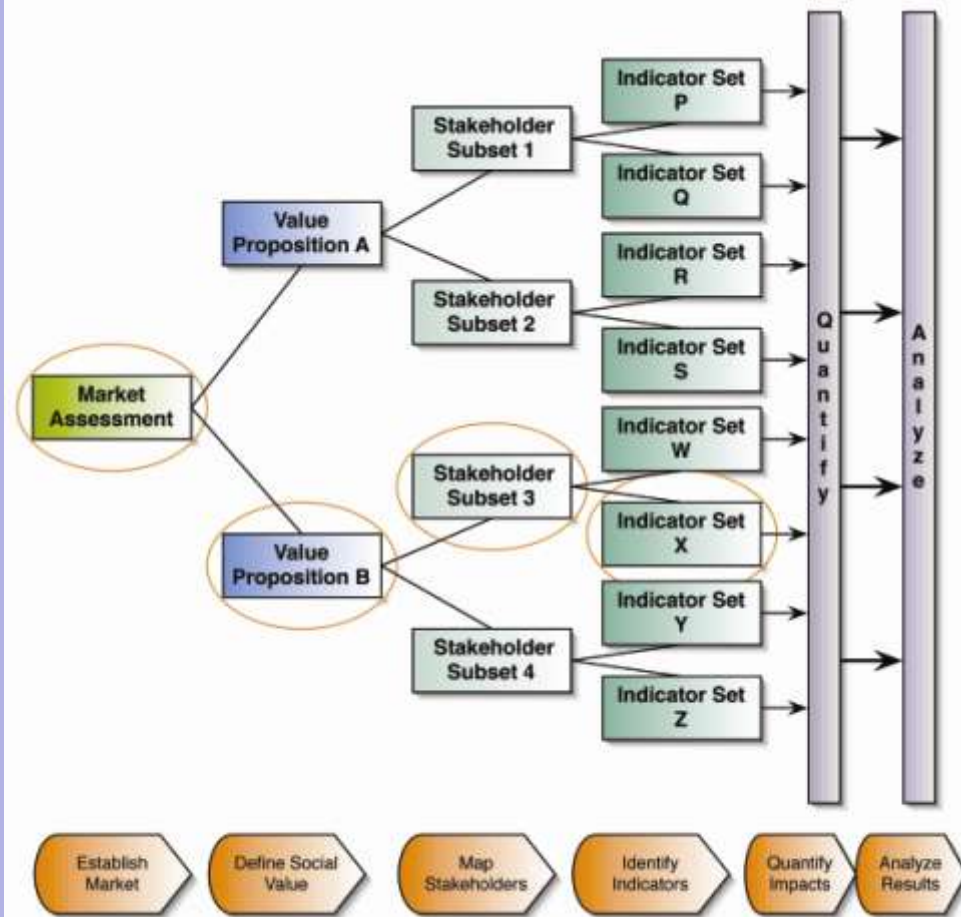
ECOframe and Beyond: *Managing to Impact*

International Institute for Peace through Tourism
October, 2008



*An Impact Management Approach
for
Sustainable Operations
and
Investments*

ECOframe: *Managing to Impact*



The boxes with orange circles represent an example path through the ECOframe process.



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measure manage communicate

Part I: Measurement

Are you having an impact?

Are you having an impact?

Measurement

Not everything that counts can be counted, and not everything that can be counted counts.

~Albert Einstein

Change

Market

Goals



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Are you having an impact?

Stakeholders



Proximity



Influence



Power

Are you having an impact?

Indicators

Economic

Social

Socio-
economic

Environ-
mental

Financial



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Part II: Management

Can you have *more* impact?

Can you have *more* impact?

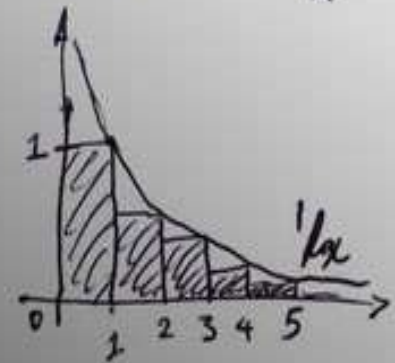
$$P_{\text{failure}} = \sum_{c=k+1}^{2k} P_{\text{loop of size } c \text{ exists}} = \frac{\sum_{c=k+1}^{2k} \text{number of permutations with loop of size } c}{2k!}$$

$$= \sum_{c=k+1}^{2k} \frac{2k!}{(2k-c)! c} (2k-c)! = \sum_{c=k+1}^{2k} \frac{1}{c} = H_{2k} - H_k$$

Integrate | Results Analysis

$$\leq \int_k^{2k} \frac{1}{x} dx = \ln 2k - \ln k = \ln 2.$$

$$= 1 - P_{\text{failure}} \geq 1 - \ln 2 \approx 0.30 \quad \square$$



Can you have *more* impact?



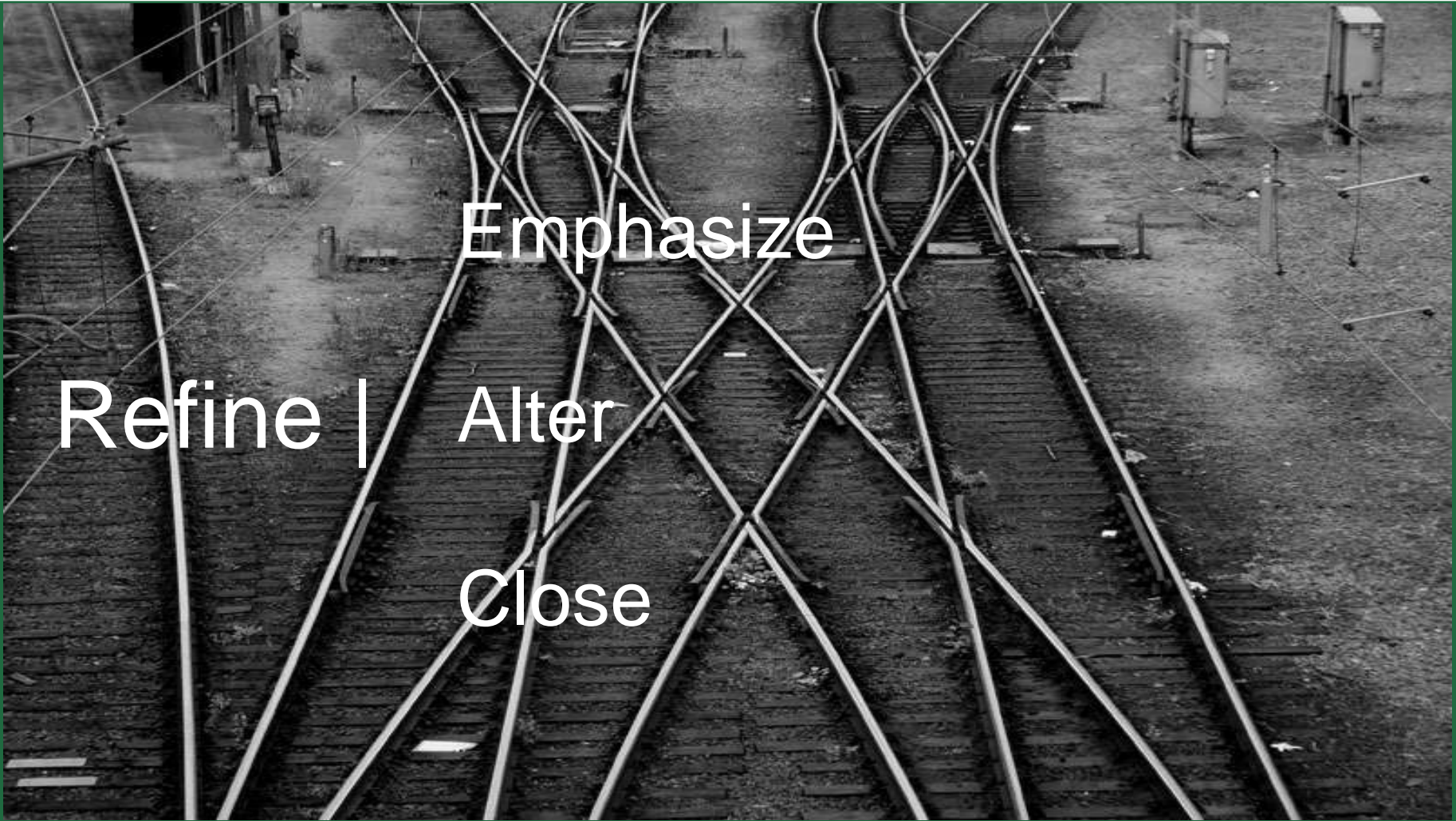
Integrate | Resource Optimization



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Can you have *more* impact?



Part III: Communication

Who knows about your
impact?

Who knows about your impact?

Internal Stakeholders



Management

Staff

Guests



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Who knows about your impact?

External Stakeholders



Communities

Funders

Investors



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Who knows about your impact?

Influencers



Industry
Associations



Government
Agencies



Media



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ECOframe: *Managing to Impact*

Summary |

Clarify goals

Assess value

Improve impact

Tell a story



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Contact

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